



## Triangulation

### Integrating Life Insurance into the Estate and Investment Plans

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### How Life Insurance Typically Is Integrated into the Estate and Investment Plans

- Representative facts
  - Married couple, \$20 million estate (current value), \$10.98 exclusion available (inflation-adjusted)
  - Current estate tax liability = \$3.6 million (i.e., [\$20 million-\$10.98 million] x 40%)
  - Integrated solution to this problem
    - Fund an irrevocable life insurance trust (ILIT) using annual exclusion gifts
    - Use annual gifts to pay premiums on a \$3.6 million second-to-die policy
- Potential issues
  - The solution is temporary
    - Estate value may increase or decrease
    - Applicable exclusion grows with inflation
    - Circumstances (e.g., tax laws, state of domicile, spending) may change
  - The proposal is actually *two* proposals
    - Create and fund an irrevocable trust
    - Invest all of the funding proceeds in life insurance. ...But would a blend of insurance and a capital-market portfolio be preferable?
  - *Failure to integrate the insurance concept with estate- and investment-planning strategies*

Source: AB




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**Road Map**

- The current environment: why now might be an ideal time to revisit how we think about life insurance
- Basic life insurance planning: focus on beneficiary's needs, not traditional rules of thumb based upon income replacement (e.g., 10 times after-tax earnings)
- The life insurance illustration: mining its contents and displaying the results
- The highest and best use of life insurance: integration with multigenerational estate and investment planning
- Conclusion: life insurance planning dos and don'ts

Source: AB




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**The Current Environment:**

Why Now Might Be an Ideal Time to Revisit How We Think About Life Insurance

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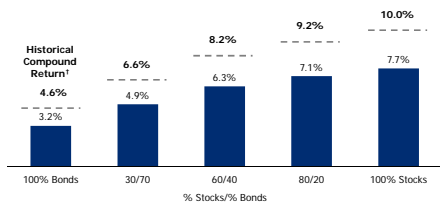
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**Future Returns Are Likely to Be Lower**

Median Return Projections\* for Next 30 Years vs. 30-Year Historical Compound Return†



Based on Bernstein's estimates of the range of returns for the applicable capital markets over the periods analyzed. Data do not represent past performance and are not a promise of future results or a range of future results. See Appendix, Notes on Wealth Forecasting System, for details.  
 \*Projected 30-year compound annual growth rate. Stocks (or "global equities") are modeled as 21% US diversified, 21% US value, 21% US growth, 7% US small-mid-cap, 22.5% developed international, and 7.5% emerging-market stocks, and bonds are modeled as intermediate-term diversified municipal bonds. Reflects Bernstein's estimates and the capital market conditions as of December 31, 2015.  
 †Historical compound return calculated from January 1, 1988, through December 31, 2015 with equities represented as follows: 70% S&P 500 and 30% MSCI EAFE from 1988 through 1989; and 70% S&P 500, 20% MSCI EAFE, and 10% MSCI EM thereafter; bonds represented by the Lipper Short/Intermediate Municipal Bond Fund Average.  
 Source: Lipper, MSCI, Standard & Poor's, and AB.




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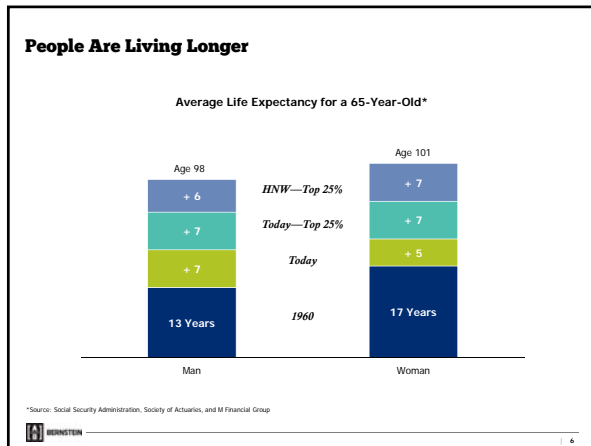
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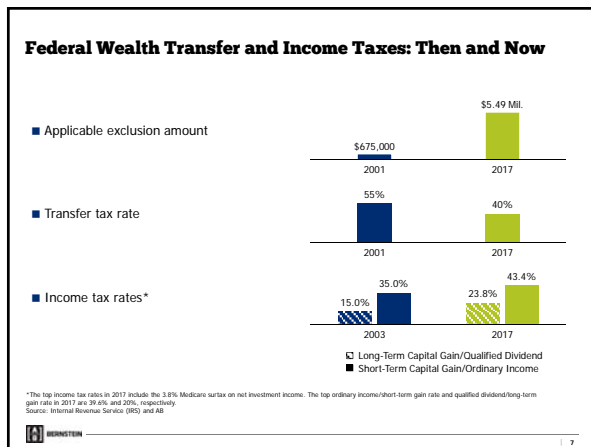
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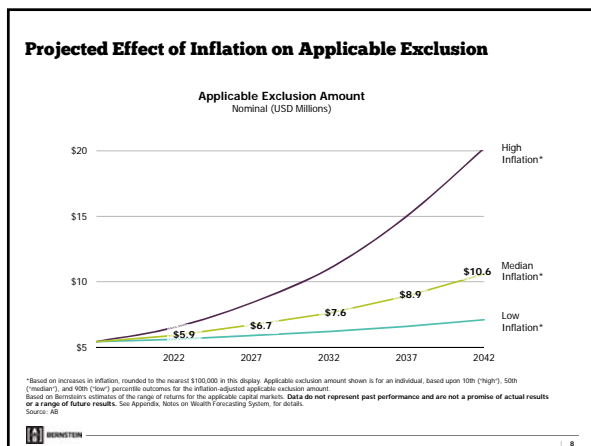
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**Basic ATRA-Math\*: Consider Likely Post-Transfer Appreciation, Not Just Gap Between Effective Estate and Capital-Gains Tax Rates**

Is anticipated  $[A_{pt} \times T_e] > [T_{cg} \times \{(V - B) + A_{pt}\}]$  ?;

where:

- A<sub>pt</sub> = Post-transfer appreciation;
- T<sub>e</sub> = Transferor's effective estate tax rate
- T<sub>cg</sub> = Transferor's effective capital-gains tax rate
- V = Current asset value
- B = Current adjusted basis

*Expected timing of transaction and transferor's death are also key variables*

\*"ATRA" refers to The American Taxpayer Relief Act of 2012.  
Source: AB




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**Basic Life Insurance Planning:**

Focus on Beneficiary's Needs,  
Not Merely Replacing Lost Income

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**Wealth Transfer Framework: Key Questions Post-ATRA**

- Lifestyle Spending
- Personal Reserve

- Core Capital**
- How likely is it that core assets needed to support lifestyle will be *less than* the inflation-indexed applicable exclusion over time?
  - Does the inflation-indexed exclusion provide an opportunity to reserve more for long-term care?

- Extra Spending
- Opportunistic
- Children Grandchildren
- Charity

- Surplus Capital**
- How much (if any) can stay in the estate without estate tax exposure?
  - What are the *income* tax characteristics of capital earmarked for wealth transfer?
  - What are the income tax consequences to the beneficiary upon liquidation?
  - Can grantor trusts be used to facilitate periodic repositioning of assets, based on potential for growth *and* favorable income tax characteristics?

Source: AB




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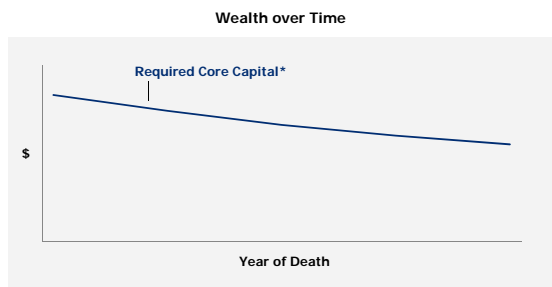
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**The Amount of Death Benefit Should Depend upon the Relationship over Time Between Need . . .**



\*\*Required Core Capital\* is the portfolio value required to support the survivor's lifetime spending at a 90% level of confidence.



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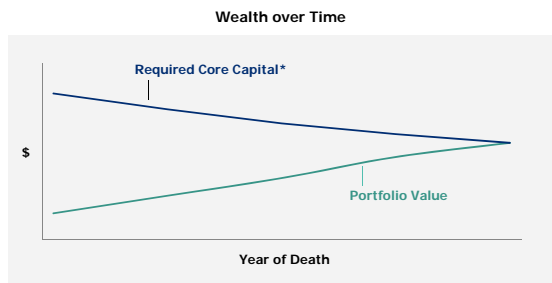
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**. . . And Portfolio Value**



\*\*Required Core Capital\* is the portfolio value required to support the survivor's lifetime spending at a 90% level of confidence.



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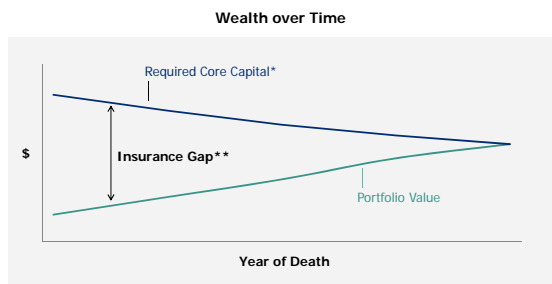
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**The Ideal Amount of Death Benefit Is the Difference Between How Much One Needs and How Much One Is Likely to Have**



\*\*Required Core Capital\* is the portfolio value required to support the survivor's lifetime spending at a 90% level of confidence.

\*\*Insurance Gap\*\* equals, at any given point in time, the difference between Required Core Capital and projected Portfolio Value, usually depicted at the 90th percentile in Barrington's Wealth Forecasting System™. See Appendix, Notes on Wealth Forecasting, for details.



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## Pulling It All Together:

### The Integration of Insurance, Estate, and Investment Planning

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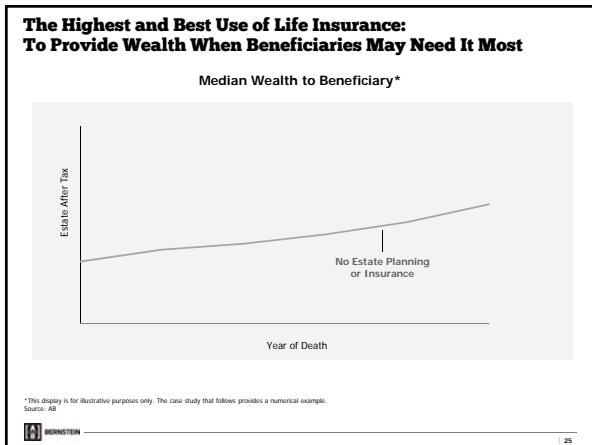
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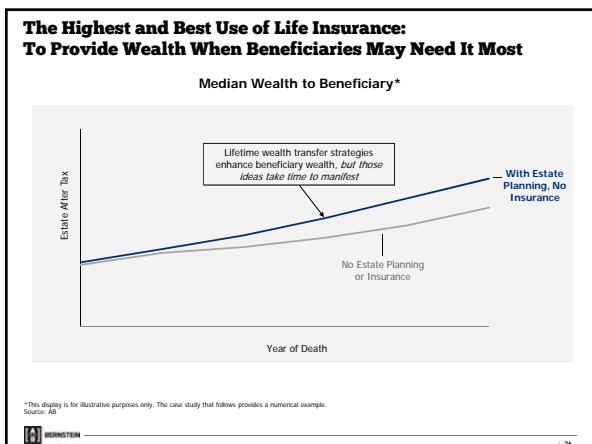
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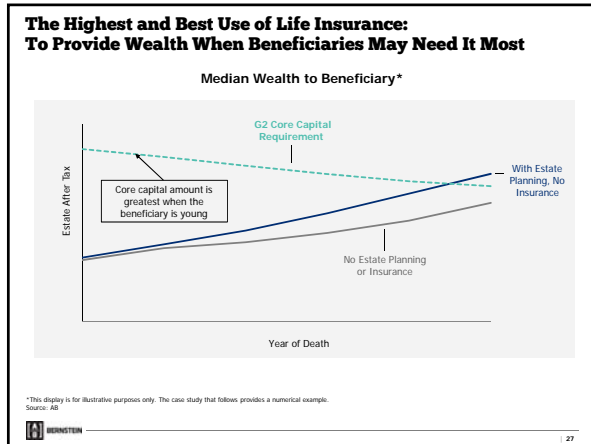
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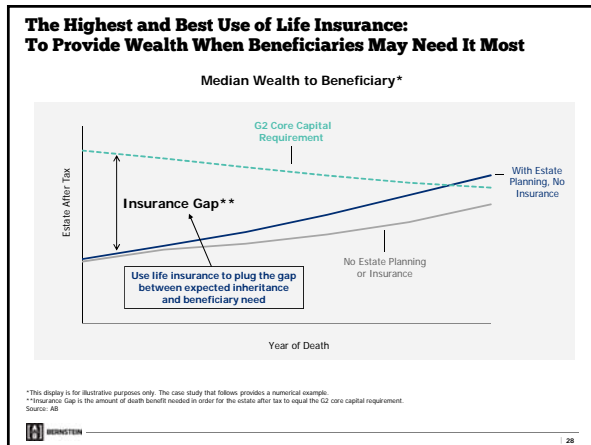
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### Integrated Solution Case-Study Assumptions

- Adam and Eve, each aged 71, with two adult children and two young grandchildren
  - Portfolio value = \$15 million: one-half taxable, other half divided between an IRA and a Roth IRA
  - Invested 50% in stocks, 50% in bonds\*
  - Annual spending = \$300,000, adjusted for inflation\*\*
- Traditional ILIT established years ago to help pay estate taxes owns two second-to-die policies
  - Total death benefit = \$5 million
  - Aggregate cash value = \$1 million
  - Aggregate annual premiums = \$30,000

**Key research questions:  
Surrender both policies?  
Or retain one or both?**

\*"Stocks" are modeled as 21% US value, 21% US growth, 21% US diversified, 7% US small- and mid-cap, 22.5% developed international, and 7.5% emerging market. "bonds" are modeled as intermediate-term municipal bonds.  
\*\*Except for \$300,000 of deferred compensation to be realized over three years, virtually all taxable income consists of (1) minimum required distributions from traditional IRA and (2) portfolio income. State income tax rate is 6.5%.  
Source: AB

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**Life Insurance Dos**

- **DO** use life insurance to hedge both estate *and* income tax risks
- **DO** use life insurance to supplement liquidity
- **DO** integrate insurance, estate, and investment planning; avoid the temptation to "silo-ize"
- **DO** base the amount of death benefit on expected needs (driven by spending) of the intended beneficiaries
- **DO** recognize that the true power of life insurance is its potential to deliver more capital to the beneficiaries *when they need it most*—when they are young
- **DO** recognize the complementary nature of life insurance: it provides an immediate potential benefit, whereas estate- and investment-planning benefits take time to build
- **DO** use estate and investment planning to shorten the *duration* of life insurance coverage; it's duration, not death benefit, that makes insurance expensive

Source: AB  
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**Appendix**

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**The Current Environment:**

Additional Displays

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## Lifetime Wealth Transfer Case Study

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### Gift-or-Hold Case-Study Assumptions

- Potential donor, a widow aged 65, with \$6.25 million liquid estate
  - \$2 million of highly appreciated ABC stock
  - Remaining assets invested 60% in stocks, 40% in bonds\*
- Considering a gift to her child of the ABC stock ... but concerned about losing a step-up in basis

**Key research question:**  
*How do the donor's and donee's tax domiciles affect the likely outcome?*

\*\*Stocks\* are modeled as 21% US value, 21% US growth, 21% US diversified, 7% US small- and mid-cap, 22.5% developed international, and 7.5% emerging market; \*bonds\* are modeled as intermediate-term municipal bonds. \*Spending is assumed to be offset by pension income; therefore, no spending has been modeled in this study.  
 Source: AB

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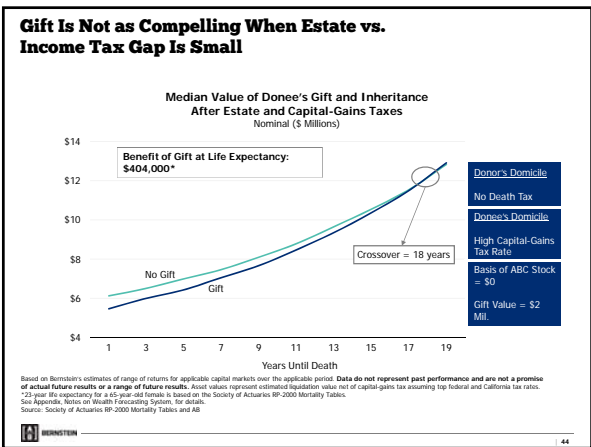
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**Assumptions: Buy 20-Year Term and Invest the Difference**

In this section of the analysis, we model two scenarios:

**Scenario A: Whole Life Insurance**

- Invest \$200,000, after-tax, per year for 13 years (through 2028) in a whole life insurance policy.
- Invest \$200,000, after-tax, per year for the following 7 years (2029 through 2035) in the 80/20 portfolio.
- We graphically depict the death benefit shown in the whole life illustration *plus* the after-tax value of the 80/20 portfolio.

**Scenario B: 20-Year Term**

- Invest \$4,160, after-tax, per year for 20 years (through 2035) in a 20-year term life insurance policy.
- Invest \$195,840, after-tax, per year for 20 years (through 2035) in the 80/20 portfolio.
- We graphically depict the death benefit shown in the 20-year term illustration *plus* the after-tax value of the 80/20 portfolio.
- After 20 years, the term policy lapses, leaving only the after-tax value in the 80/20 portfolio.

**Research Question:** Which scenario is likely to provide the greatest after-tax benefits to John's family over time in "typical" (50<sup>th</sup> percentile) markets?

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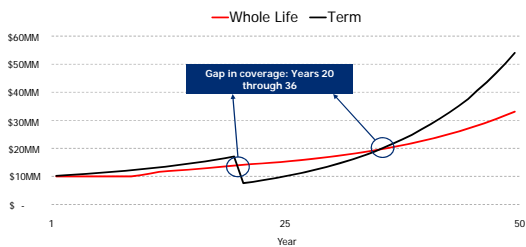
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**20-Year Term Is Likely to Leave a Significant Gap in Coverage If Death Occurs Between Ages 56 and 72**

Whole Life vs. 20-Year Term\*  
 80/20 Portfolio, After Income Taxes, Typical Markets\*\*  
 \$ Millions, Nominal



Portfolio values (and policy death benefits) are based on Bennington's estimates of the range of returns for the applicable capital markets over the next 50 years. Data do not represent past performance and are not a promise of actual or range of future results. See Appendix, Notes on Wealth Forecasting System, for details.  
 \*\*Whole Life and "20-Year Term" scenarios are described on the immediately preceding page.  
 \*\*\*80/20 Portfolio is described on the page titled "General Assumptions." "Typical markets" means the median result of 10,000 trials for applicable capital markets in Bennington's Wealth Forecasting System.  
 Source: AB Insurance Illustrations, were provided by third parties and are suitable upon request.

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**Assumptions: Buy 30-Year Term and Invest the Difference**

In this section of the analysis, we model two scenarios:

**Scenario A: Whole Life Insurance**

- Invest \$200,000, after-tax, per year for 13 years (through 2028) in a whole life insurance policy.
- Invest \$200,000, after-tax, per year for the following 17 years (2029 through 2045) in the 80/20 portfolio.
- We graphically depict the death benefit shown in the whole life illustration *plus* the after-tax value of the 80/20 portfolio.

**Scenario B: 30-Year Term**

- Invest \$8,066, after-tax, per year for 30 years (through 2045) in a 30-year term life insurance policy.
- Invest \$191,934, after-tax, per year for 30 years (through 2045) in the 80/20 portfolio.
- We graphically depict the death benefit shown in the 30-year term illustration *plus* the after-tax value of the 80/20 portfolio.
- After 30 years, the term policy lapses, leaving only the after-tax value in the 80/20 portfolio.

**Research Question:** Which scenario is likely to provide the greatest after-tax benefits to John's family over time

- In "typical" (50<sup>th</sup> percentile) markets?
- In "poor" (90<sup>th</sup> percentile) markets?

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## Notes on Wealth Forecasting System

### 4. Expenses and Spending Plans (Withdrawals)

All results are generally shown after applicable taxes and after anticipated withdrawals and/or additions, unless otherwise noted. Liquidations may result in realized gains or losses, which will have capital gains tax implications.

### 5. Modeled Asset Classes

The following assets or indexes were used in this analysis to represent the various model classes:

| Asset Class                      | Modeled as:                                             | Annual Turnover |
|----------------------------------|---------------------------------------------------------|-----------------|
| Int.-Term Diversified Municipals | AA-rated diversified municipal bonds of 7-year maturity | 30%             |
| Int.-Term Taxables               | Taxable bonds of 7-year maturity                        | 30%             |
| US Diversified                   | S&P 500 Index                                           | 10%             |
| US Value                         | S&P Barro Value Index                                   | 10%             |
| US Growth                        | S&P Barro Growth Index                                  | 10%             |
| US Small-Mid-Cap                 | Russell 2000 Index                                      | 10%             |
| Developed International          | MSCI EAFE Index (Diversified)                           | 10%             |
| Emerging Markets                 | MSCI Emerging Markets Index                             | 20%             |

### 6. Volatility

Volatility is a measure of dispersion of expected returns around the average. The greater the volatility, the more likely it is that returns in any one period will be substantially above or below the expected result. The volatility for each asset class used in this analysis is listed in the Capital Market Projections section at the end of these Notes. In general, two-thirds of the returns will be within one standard deviation. For example, assuming that stocks are expected to return 8.0% on a compounded basis and the volatility of returns on stocks is 17.0%, in any one year it is likely that two-thirds of the projected returns will be between 0.9% and 25.8%. With Intermediate government bonds, if the expected compound return is assumed to be 5.0% and the volatility is assumed to be 6.0%, two-thirds of the outcomes will typically be between 1.1% and 11.2%. Bernstein's forecast of volatility is based on historical data and incorporates Bernstein's judgment that the volatility of fixed-income assets is different for different time periods.



## Notes on Wealth Forecasting System

### 7. Technical Assumptions

Bernstein's Wealth Forecasting System is based on a number of technical assumptions regarding the future behavior of financial markets. Bernstein's Capital Markets Engine is the module responsible for creating simulations of returns in the capital markets. These simulations are based on inputs that summarize the current condition of the capital markets as of September 30, 2015. Therefore, the first 12-month period of simulated returns represents the period from September 30, 2015, through September 30, 2016, and not necessarily the calendar year of 2015. A description of these technical assumptions is available on request.

### 8. Tax Implications

Before making any asset-allocation decisions, an investor should review with his/her tax advisor the tax liabilities incurred by the different investment alternatives presented herein, including any capital gains that would be incurred as a result of liquidating all or part of his/her portfolio, retirement-plan distributions, investments in municipal or taxable bonds, etc. Bernstein does not provide tax, legal, or accounting advice. In considering this material, you should discuss your individual circumstances with professionals in those areas before making any decisions.

### 9. Tax Rates

Bernstein's Wealth Forecasting System has used various assumptions for the income tax rates of investors in the case study. See the assumptions in the case study (including footnotes) for details. The federal income tax rate is Bernstein's estimate of either the top marginal tax bracket or an "average" rate calculated based upon the marginal rate schedule. For 2014 and beyond, the maximum federal tax rate on investment income is 62.4%, and the maximum federal long-term capital gains tax rate is 23.8%. Federal tax rates are blended with applicable state tax rates by including, among other things, federal deductions for state income and capital-gains taxes. The state tax rate generally represents Bernstein's estimate of the top marginal rate, if applicable.

### 10. Estate Transfer and Taxation

The Wealth Forecasting System models the transfer of assets to children, more remote descendants, and charities, taking into account applicable wealth transfer taxes. If the analysis concerns a grantor and his or her spouse, the System assumes that only the first to die owns assets in his or her individual name and that no assets are owned jointly. It is further assumed that the couple's estate plan provides that an amount equal to the largest amount that can pass free of federal estate tax by reason of the federal unified credit against estate taxes (or, if desired, the largest amount that can pass without state death tax, if less) passes to a trust for the benefit of the surviving spouse and/or descendants of the first-to-die, or directly to one or more of those descendants. It is further assumed that the balance of the first-to-die's individually owned assets passes outright to the surviving spouse and that such transfer qualifies for the federal estate tax marital deduction. Any state death taxes payable at the death of the first-to-die after 2010 are assumed to be paid from the assets otherwise passing to the surviving spouse. To the extent that this assumption results in an increase in state death taxes under any state's law, this increase is ignored. In addition, it is assumed that the surviving spouse "rolls over" into an IRA in his or her own name any assets in any retirement accounts (e.g., an IRA) owned by the first to die, and that the surviving spouse withdraws each year at least the minimum required distribution ("MRD"), if any, from that IRA.

At the survivor's death, all applicable wealth transfer taxes are paid, taking into account any deductions to which the survivor's estate may be entitled for gifts to charity and/or (after 2010) the payment of state death taxes. The balance of the survivor's individually owned assets passes to descendants and/or charities and/or trusts for their benefit. The survivor's retirement accounts (if any) pass to descendants and/or charities. To the extent that a retirement account passes to more than one individual beneficiary, it is assumed that separate accounts are established for each beneficiary and that each takes at least the MRD each year from the account. In all cases, it is assumed that all expenses are paid from an individual's taxable accounts rather than his or her retirement accounts to the maximum extent possible.



## Notes on Wealth Forecasting System

### 11. Capital-Market Projections ("Basic" and "Integration" Case Studies)

|                                  | Median 40-Year Growth Rate | Mean Annual Return | Mean Annual Income | One-Year Volatility | 40-Year Annual Equivalent Volatility |
|----------------------------------|----------------------------|--------------------|--------------------|---------------------|--------------------------------------|
| Int.-Term Diversified Municipals | 3.7%                       | 4.0%               | 3.8%               | 4.2%                | 10.0%                                |
| Int.-Term Taxables               | 4.9%                       | 5.3%               | 4.4%               | 5.1%                | 11.4%                                |
| US Diversified                   | 7.7%                       | 9.5%               | 3.3%               | 20.5%               | 24.1%                                |
| US Value                         | 8.0%                       | 9.7%               | 3.9%               | 20.0%               | 23.5%                                |
| US Growth                        | 7.4%                       | 8.6%               | 2.7%               | 22.8%               | 25.6%                                |
| US Small-Mid-Cap                 | 7.8%                       | 10.1%              | 2.9%               | 23.4%               | 26.1%                                |
| Developed International          | 8.4%                       | 10.7%              | 3.4%               | 22.7%               | 24.8%                                |
| Emerging Markets                 | 4.8%                       | 10.8%              | 4.4%               | 22.8%               | 31.4%                                |
| Inflation                        | 3.1%                       | 3.5%               | N/A                | 1.3%                | 10.5%                                |

|                                  | Median 25-Year Growth Rate | Mean Annual Return | Mean Annual Income | One-Year Volatility | 25-Year Annual Equivalent Volatility |
|----------------------------------|----------------------------|--------------------|--------------------|---------------------|--------------------------------------|
| Int.-Term Diversified Municipals | 3.1%                       | 3.3%               | 3.3%               | 4.2%                | 6.7%                                 |
| Int.-Term Taxables               | 3.9%                       | 4.2%               | 5.5%               | 5.1%                | 7.1%                                 |
| US Diversified                   | 7.9%                       | 8.7%               | 2.8%               | 20.5%               | 18.3%                                |
| US Value                         | 7.3%                       | 8.9%               | 3.4%               | 20.0%               | 18.0%                                |
| US Growth                        | 6.7%                       | 8.7%               | 2.3%               | 22.8%               | 19.8%                                |
| US Small-Mid-Cap                 | 7.2%                       | 9.3%               | 2.4%               | 23.4%               | 20.9%                                |
| Developed International          | 7.9%                       | 10.1%              | 3.4%               | 22.7%               | 19.0%                                |
| Emerging Markets                 | 4.0%                       | 10.0%              | 3.8%               | 22.8%               | 23.9%                                |
| Inflation                        | 2.7%                       | 3.1%               | N/A                | 1.3%                | 10.5%                                |

Based on 10,000 simulated trials, each consisting of 25-year and 40-year periods. Reflects Bernstein's estimates and the capital market conditions of September 30, 2015. Data do not represent past performance and are not a promise of actual future results or a range of future results.



